Maldon & District Financial Services Limited
ABN 46 086 749 886
Financial Report 30 June 2026

Maldon & District Financial Services Limited
Directors' report
30 June 2026

The directors present their report, together with the financial statements, on the company for the year ended 30 June 2026.

Directors
The following persons were directors of the company during the whole of the financial year and up to the date of this report, unless otherwise stated:

Name:	Matthew Edwin Gordon
Title:	Non-executive director
Experience and expertise:	Matthew Gordon is an experienced business executive, entrepreneur and public policy professional with more than 15 years' experience spanning government, public policy, community engagement, project management, business development and start-up entrepreneurship. He currently works at Capire Consulting Group, a specialist community engagement consultancy, where he provides strategic leadership across complex social, environmental and infrastructure projects. His role includes client relationships, business development, organisational systems, project leadership and working with government, industry and communities to address complex issues.
Special responsibilities:	Chair and member on portfolios: Finance, Audit & Governance, Business Development, Finance & HR, Community Investment and Chair BIG Project.

Name:	Kerryn Margaret Healy
Title:	Non-executive director
Experience and expertise:	Retired. Bachelor of Business, CPA, Graduate Australian Institute of Company Directors (GAICD), Fellow HFMA formerly Australian Health Services Financial Management Association (FASM), Member of Women on Boards, Honorary Treasurer and member of the Committee of Management of the Maldon Golf Club Inc, Honorary Secretary - Tarrangower Village (since Dec 2021), 44 years in the public health sector with the last 23 years in senior financial management and executive roles.
Special responsibilities:	Chair of Finance, Member of Community Investment, Business Development, Audit & Governance

Name:	Helen Jane Curran
Title:	Non-executive director
Experience and expertise:	Helen has global experience in corporate transformation, business design, strategy, consulting, project management, management accounting and operational management across Financial Services and Manufacturing. Helen currently works in Business Design at Bendigo Bank, and also in a local retail role, which along with this board position allows her to regularly connect with our wonderful Mount Alexander Shire community. Master of Mechanical Engineering (MEng); Agile Scrum Master; CIMA (Management Accounting); and Prince II (Project Management) qualified.
Special responsibilities:	Deputy Chair, Member of Business Development, Community Investment

Name:	Michael Peter Annear
Title:	Non-executive director
Experience and expertise:	Michael Annear is an experienced executive focused on delivering positive outcomes for communities within Australia and internationally. Michael is currently the Director of Infrastructure and Development at Mount Alexander Shire Council and is responsible for the delivery of statutory functions including land use planning, development and building control, environmental health and waste management. Michael holds a Masters Business Administration, Masters Social Science, Bachelor Civil Engineering, and is the Treasurer Campbells Creek Colts Cricket Club.
Special responsibilities:	Member of Community Investment, Audit & Governance

Name:	Barry Kenneth Robinson
Title:	Non-executive director
Experience and expertise:	Harvard Business School, University of Melbourne (MBA). Creative strategist, writer-based brand creative director (100+ awards – from television and newspapers to major events and social media), “Specialist at being a generalist”, head lecturer Campaigns at RMIT, studied Behavioural Science, Ethical Leadership at Ormond College. Barry has run his brand/creative consultancy business (Activist Pty Ltd) for more than 15 years. He has been creative director for brands such as BMW, road safety campaigns, IOOF, Westpac, Bendigo Bank, Defence Bank, Southcorp, Western Australian Tourism Commission, and, locally, Warral Maldon. Six years ago he introduced himself to Maldonites as editor of the Tarrangower Times, and has been on local committees including president of Maldon Inc, and Tarrangower Tomorrow. He continues to run his creative consultancy from Maldon using a network of creative resources Australia wide.
Special responsibilities:	Member of Business Development

Name:	Rebecca Morecroft
Title:	Non-executive director *(appointed 12 August 2025)*
Experience and expertise:	Rebecca is an experienced social sector leader with over 20 years working in policy, advocacy, strategy and program development. Rebecca is an independent consultant, an associate of the Castlemaine Institute and is the convenor of a local Community Foundation (in its establishment phase). Rebecca holds a Bachelor of Arts and a Graduate Diploma in International Community Development and is currently studying a Masters in Business Administration (Social Impact) at University of New South Wales. She has lived in Dja Dja Wurrung country for the past 20 years and is a member of Castlemaine Community Investment Cooperative and Friends of Campbell Creek.
Special responsibilities:	Chair Community Investment

Name:	Stewart Gill
Title:	Non-executive director *(appointed 14 August 2025)*
Experience and expertise:	Since arriving from Scotland in the mid-1980s, Stewart has spent his career in tertiary education and has been head of four university colleges at the Universities of Melbourne and Queensland. He has helped open opportunities for students from rural and regional Australia, including Indigenous students, to enjoy tertiary education and has led campaigns to establish scholarships to support them. Stewart has also served on many not-for-profit boards from schools and libraries to local, national, and international bodies. A long-time member of the Castlemaine Art Museum he has recently joined the Board. Since 2019 he has been the Ambassador for The Association of Commonwealth Universities in Australia. In 2016, he was awarded an OAM in the Queen’s Birthday Honours for his contribution to tertiary education and the wider community. He has MAs from the Universities of Edinburgh and Toronto and a PhD from the University of Guelph. He has completed courses in Executive Business from the Melbourne Business School and the Cranlana Ethics program and is a member of the AICD.
Special responsibilities:	Member of Community Investment, Audit & Governance

Name:	Raymond Ross Higgins
Title:	Non-executive director *(appointed 12 September 2025)*
Experience and expertise:	A recently retired professional (January 2025) with over 30 years' experience in Corporate Governance, as an officer in a Victorian Government Statutory Authority. Last role (7 years) being Corporate Secretary of Grampians Wimmera Mallee Water Corporation. A Graduate of the Australian Institute of Company Directors and an Accredited Probity Services Provider by the Resolution Institute. Previous Chair on a volunteer Board, of the Horsham Learning Centre (Wimmera HUB) for seven years. This was a small RTO offering lifestyle courses as well as formal training to Certificate level.
Special responsibilities:	Chair Audit & Governance, Member of Finance

Name:	Giuseppe La Greca
Title:	Non-executive director *(appointed 9 October 2025)*
Experience and expertise:	Banking and Finance background, a diversified lending and credit risk experience having had an extensive career in several major and regional banks in retail, commercial, institutional banking, and specialised lending roles. I have also spent a decade in the private sector building industry having held roles in Finance, Business Development and Project supervision. I have an Economics degree from UWA and extensive training in leadership and quality improvement methodologies, Audit and Risk Management.
Special responsibilities:	Chair Business Development, Member of Finance

Name:	Ross Arthur Egleton
Title:	Non-executive director *(resigned 30 October 2025)*
Experience and expertise:	Bachelor of Commerce, Graduate Certificate - Human Resource Management & Mens Behaviour Change. Current Committee Member (Maldon Football Netball Club) and Program Coordinator, (Vic. Dept of Education). Ross has held leadership positions in international development, youth work, disability, housing, education, foster care, sustainability, renewable energy, correctional services, social enterprise and family violence.
Special responsibilities:	Previous Chair of MDFSL; Member of Audit & Governance, Business Development, Community Investment, Finance

Name:	Kelly Michael Clapham
Title:	Non-executive director *(resigned 31 March 2026)*
Experience and expertise:	Kelly is a Senior Partner at Tesserent Cyber Services Pty Ltd. Key skills of Senior Leadership, Business Management and Strategy, Finance Management, and Sales. Crew member of the Victoria State Emergency Service.
Special responsibilities:	Member of Finance, Business Development

Company secretary
The company secretary is Nicole Elizabeth Funston. Nicole was appointed to the position of Company secretary on 30 June 2024.

Principal activity
The principal activities of the company during the financial year were facilitating Community Bank services under management rights to operate a franchised branch of Bendigo and Adelaide Bank Limited (Bendigo Bank) and distributing profits from this to support community development.

There have been no significant changes in the nature of these activities during the financial year.

Review of operations
The loss for the company amounted to $139,838 (2025: profit of $402,038).

Operations have continued to perform in line with expectations.

Significant changes in the state of affairs
There were no significant changes in the state of affairs of the company during the financial year.

Matters subsequent to the end of the financial year
On 18 August 2026, APRA imposed licence conditions on Bendigo Bank relating to its non-financial risk management framework. Bendigo Bank subsequently announced a multi-year rectification program in response to those conditions.

Whilst neither APRA's announcement nor Bendigo Bank's public announcement specifically refer to Community Bank companies, the directors acknowledge that remediation and review activities may extend across Bendigo Bank’s broader branch network, which may include Community Bank branches. At the date of this report, the outcome of those activities, and any resulting impacts on the company, if any, are not known and cannot presently be determined.

No other matter or circumstance has arisen since 30 June 2026 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Likely developments
No matter, circumstance or likely development in operations has arisen during or since the end of the financial year that has significantly affected or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company.

Environmental regulation
The company is not subject to any significant environmental regulation.

Meetings of directors
The number of directors meetings (including meetings of committees of directors') attended by each of the directors of the company during the financial year were:

	Board		Community Investment Portfolio		Finance Portfolio	
	Eligible	Attended	Eligible	Attended	Eligible	Attended
Matthew Edwin Gordon	11	9	-	-	7	6
Kerryn Margaret Healy	11	9	5	5	10	10
Helen Jane Curran	11	10	5	3	-	-
Michael Peter Annear	11	10	5	3	-	-
Barry Kenneth Robinson	9	8	-	-	-	-
Rebecca Morecroft	9	8	4	3	-	-
Stewart Gill	8	7	4	4	-	-
Raymond Ross Higgins	6	5	-	-	8	7
Giuseppe La Greca	7	6	-	-	6	6
Ross Arthur Egleton	5	4	2	1	3	3
Kelly Michael Clapham	9	6	-	-	6	6

	Business Development Portfolio		Audit & Governance Portfolio	
	Eligible	Attended	Eligible	Attended
Matthew Edwin Gordon	4	4	5	5
Kerryn Margaret Healy	4	4	5	2
Helen Jane Curran	4	3	-	-
Michael Peter Annear	-	-	5	3
Barry Kenneth Robinson	4	4	-	-
Rebecca Morecroft	-	-	-	-
Stewart Gill	-	-	4	2
Raymond Ross Higgins	-	-	5	5
Giuseppe La Greca	3	2	-	-
Ross Arthur Egleton	1	1	2	2
Kelly Michael Clapham	3	2	-	-

Directors' benefits
No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest except as disclosed in note 19 to the financial statements. This statement excludes a benefit included in the aggregate amount of emoluments received or due and receivable by directors shown in the company's accounts, or the fixed salary of a full-time employee of the company, controlled entity or related body corporate.

Indemnity and insurance of directors and officers
The company has indemnified all directors and management in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or management of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance.

Proceedings on behalf of the company
No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the *Corporations Act 2001*.

Indemnity and insurance of auditor
The company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the company or any related entity against a liability incurred by the auditor.

During the financial year, the company has not paid a premium in respect of a contract to insure the auditor of the company or any related entity.

Non-audit services
The company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (Andrew Frewin Stewart) for audit and non-audit services provided during the year are set out in note 21 to the accounts.

The board has considered the non-audit services provided during the year by the auditor and is satisfied that the provision of the non-audit services is compatible with, and did not compromise, the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

- all non-audit services have been reviewed by the Audit & Governance Portfolio to ensure they do not impact on the impartiality, integrity and objectivity of the auditor
- the non-audit services provided do not undermine the general principles relating to auditor independence as set out in *APES 110 Code of Ethics for Professional Accountants*, as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision making capacity for the company, acting as an advocate for the company or jointly sharing risks and rewards.

Auditor's independence declaration
A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out immediately after this directors' report.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the *Corporations Act 2001.*

On behalf of the directors



Matthew Edwin Gordon
Chair

30 September 2026

Andrew Frewin Stewart
61 Bull Street Bendigo VIC 3550
ABN: 85 681 808 380
afs@afsbendigo.com.au
03 5443 0344

Auditor's independence declaration under section 307C of the *Corporations Act 2001* to the Directors of Maldon & District Financial Services Limited

As lead auditor for the audit of Maldon & District Financial Services Limited for the year ended 30 June 2026, I declare that, to the best of my knowledge and belief, there have been:

i) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Andrew Frewin Stewart
61 Bull Street, Bendigo, Vic, 3550
Dated: 30 September 2026

Adrian Downing
Lead Auditor

Liability limited by a scheme approved under Professional Standards Legislation

Maldon & District Financial Services Limited
Statement of profit or loss and other comprehensive income
For the year ended 30 June 2026

	Note	2026 $	2025 $
Revenue from contracts with customers	7	1,353,772	1,338,265
Other revenue		272	330
Finance revenue		73,972	76,101
Total revenue		1,428,016	1,414,696
Employee benefits expense	8	(840,147)	(681,904)
Advertising and marketing costs		(22,036)	(13,398)
Occupancy and associated costs		(44,333)	(37,844)
System costs		(37,186)	(38,418)
Depreciation and amortisation expense	8	(34,082)	(39,665)
Interest paid to members	8	(16,052)	(16,272)
Loss on disposal of assets		-	(111)
Finance costs		-	(1)
General administration expenses		(100,376)	(82,725)
Total expenses before community contributions and income tax expense		(1,094,212)	(910,338)
Profit before community contributions and income tax expense		333,804	504,358
Charitable donations and sponsorships expense	8	(174,967)	(102,320)
Big Project funds expense	8	(298,675)	-
Profit/(loss) before income tax expense		(139,838)	402,038
Income tax expense	9	-	-
Profit/(loss) after income tax expense for the year		(139,838)	402,038
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year		(139,838)	402,038

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Maldon & District Financial Services Limited
Statement of financial position
As at 30 June 2026

	Note	2026 $	2025 $
Assets			
Current assets			
Cash and cash equivalents	10	175,647	108,820
Trade and other receivables	11	141,768	135,428
Investments	12	1,671,960	1,853,380
Total current assets		1,989,375	2,097,628
Non-current assets			
Property, plant and equipment	13	617,758	622,652
Intangible assets	14	38,669	49,411
Total non-current assets		656,427	672,063
Total assets		2,645,802	2,769,691
Liabilities			
Current liabilities			
Trade and other payables	15	139,176	118,800
Employee benefits		52,565	42,001
Member funds	16	228,060	233,760
Total current liabilities		419,801	394,561
Non-current liabilities			
Trade and other payables	15	15,467	30,935
Borrowings		1	1
Employee benefits		15,267	9,090
Provisions		1,430	1,430
Total non-current liabilities		32,165	41,456
Total liabilities		451,966	436,017
Net assets		2,193,836	2,333,674
Equity			
Retained earnings		2,193,836	2,333,674
Total equity		2,193,836	2,333,674

The above statement of financial position should be read in conjunction with the accompanying notes

Maldon & District Financial Services Limited
Statement of changes in equity
For the year ended 30 June 2026

	Retained earnings $	Total equity $
Balance at 1 July 2024	1,931,636	1,931,636
Total comprehensive income	402,038	402,038
Balance at 30 June 2025	2,333,674	2,333,674
Balance at 1 July 2025	2,333,674	2,333,674
Total comprehensive income	(139,838)	(139,838)
Balance at 30 June 2026	2,193,836	2,193,836

The above statement of changes in equity should be read in conjunction with the accompanying notes

Maldon & District Financial Services Limited
Statement of cash flows
For the year ended 30 June 2026

	Note	2026 $	2025 $
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		1,483,413	1,493,215
Payments to suppliers and employees (inclusive of GST)		(1,623,600)	(1,076,592)
Interest received		74,153	65,044
Interest and other finance costs paid	8	(16,052)	(16,273)
Net cash provided by/(used in) operating activities	22	(82,086)	465,394
Cash flows from investing activities			
Redemption of/(payments for) investments		181,420	(473,359)
Payments for property, plant and equipment		(18,446)	(10,209)
Payments for intangible assets		(14,061)	(14,061)
Net cash provided by/(used in) investing activities		148,913	(497,629)
Net cash provided by financing activities		-	-
Net increase/(decrease) in cash and cash equivalents		66,827	(32,235)
Cash and cash equivalents at the beginning of the financial year		108,820	141,055
Cash and cash equivalents at the end of the financial year	10	175,647	108,820

The above statement of cash flows should be read in conjunction with the accompanying notes

Maldon & District Financial Services Limited
Notes to the financial statements
30 June 2026

Note 1. Reporting entity

The financial statements cover Maldon & District Financial Services Limited (the company) as an individual entity.

The entity is a not for profit company limited by guarantee, incorporated and domiciled in Australia. Its registered office and principal place of business is:

Registered office	Principal place of business
93 High Street, Maldon VIC 3463	81 High Street, Maldon VIC 3463

A description of the nature of the company's operations and its principal activity is included in the directors' report, which is not part of the financial statements.

Note 2. Basis of preparation and statement of compliance

The financial statements are general purpose financial statements which have been prepared in accordance with Australian Accounting Standards and Interpretations adopted by the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The financial statements comply with International Financial Reporting Standards (IFRS) adopted by the International Accounting Standards Board (IASB). The financial statements have been prepared on an accrual and historical cost basis and are presented in Australian dollars, which is the company's functional and presentation currency.

The directors have a reasonable expectation that the company has adequate resources to pay its debts as and when they fall due for the foreseeable future. For these reasons, the directors continue to adopt the going concern basis of accounting in preparing the annual financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 30 September 2026. The directors have the power to amend and reissue the financial statements.

Note 3. Material accounting policy information

The accounting policies that are material to the company are set out either in the respective notes or below. The accounting policies adopted are consistent with those of the previous financial year, unless otherwise stated.

Adoption of new and revised accounting standards
The company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period. The company has assessed and concluded there are no material impacts.

Accounting standards issued but not yet effective
Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet mandatory, have not been early adopted by the company for the annual reporting period ended 30 June 2026. The company's assessment of the impact of these new or amended Accounting Standards and Interpretations, most relevant to the company, are set out below.

AASB 18 Presentation and Disclosure in Financial Statements
AASB 18 (effective for annual reporting periods beginning on or after 1 January 2027) will replace AASB 101 *Presentation of Financial Statements*. Early adoption is permitted.

The new standard does not change how amounts are recognised or measured. However, it will change how information is presented and disclosed in the financial statements. This includes a revised structure for the statement of profit or loss and other comprehensive income, new subtotals, and additional disclosures for certain performance measures.

The company intends to adopt the standard from 1 July 2027. The impact is expected to be limited to changes in presentation and disclosure.

Current and non-current classification
Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

Note 3. Material accounting policy information (continued)

Financial assets not measured at amortised cost or at fair value through other comprehensive income are classified as financial assets at fair value through profit or loss. Typically, such financial assets will be either: (i) held for trading, where they are acquired for the purpose of selling in the short-term with an intention of making a profit, or a derivative; or (ii) designated as such upon initial recognition where permitted. Fair value movements are recognised in profit or loss.

Impairment of non-financial assets
At each reporting date, the company reviews the carrying amounts of its tangible assets and intangible assets to determine whether there is any indication those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of any impairment loss.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised in profit or loss immediately.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Note 4. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires the directors to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. The directors continually evaluate their judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses.

The directors base their judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events that it believes to be reasonable under the circumstances. Differences between the accounting judgements and estimates and actual results and outcomes are accounted for in future reporting periods. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Judgements

Timing of revenue recognition associated with trail commission
The company receives trailing commission from Bendigo Bank for products and services sold. Ongoing trailing commission payments are recognised on a monthly basis when earned as there is insufficient detail readily available to estimate the most likely amount of revenue without a high probability of significant reversal in a subsequent reporting period. The receipt of ongoing trailing commission revenue is outside the control of the company.

Allowance for expected credit losses on trade and other receivables
The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

The company has not recognised an allowance for expected credit losses in relation to trade and other receivables for the following reasons:

- The company's trade receivables are limited to the monthly profit share distribution from Bendigo Bank, which is received 10 business days post month end.
- The credit risk (i.e. the risk that a customer will not make repayments) is for Bendigo Bank to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit. The directors are not aware of any such non-compliance at balance date.
- The company has reviewed credit ratings provided by Standard & Poors, Moody's and Fitch Ratings to determine the level of credit exposure to the company.
- The company has not experienced any instances of default in relation to receivables owed to the company from Bendigo Bank.

Note 4. Critical accounting judgements, estimates and assumptions (continued)

Impairment of non-financial assets
The company assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions. The directors did not identify any impairment indications during the financial year.

Estimates and assumptions

Estimation of useful lives of assets
The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives or assets that have been abandoned or sold will be written off or written down.

Note 5. Economic dependency

The company has entered into a franchise agreement with Bendigo Bank that governs the management of the Community Bank. The company is economically dependent on the ongoing receipt of income under the franchise agreement with Bendigo Bank. The directors have no reason to believe a new franchise arrangement under mutually acceptable terms will not be forthcoming following expiry in April 2029.

The company operates as a franchise of Bendigo Bank, using the name “Bendigo Bank” and the logo and system of operations of Bendigo Bank. The company manages the Community Bank on behalf of Bendigo Bank, however all transactions with customers conducted through the Community Bank are effectively conducted between the customers and Bendigo Bank.

All deposits are made with Bendigo Bank, and all personal and investment products are products of Bendigo Bank, with the company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo Bank, must be approved by Bendigo Bank. All credit transactions are made with Bendigo Bank, and all credit products are products of Bendigo Bank.

The company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for Bendigo Bank to bear as long as the company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Bendigo Bank provides significant assistance in establishing and maintaining the Community Bank franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice and assistance in relation to:
- the design, layout and fit out of the Community Bank premises
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- security and cash logistic controls
- calculation of company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations
- providing payroll services.

Note 6. Restatement of comparatives

Reclassification of investment account

Note 6. Restatement of comparatives (continued)

During the year, the directors reviewed the classification of financial assets under AASB 107 *Statement of Cash Flows* and AASB 9 *Financial Instruments*. The Sandhurst Trustees Investment account previously classified as cash and cash equivalents, has been reclassified as a current investment measured at fair value through profit and loss. This reflects its withdrawal restrictions and exposure to fair value changes.

- Cash and cash equivalents decreased and investments increased by $853,380 at 30 June 2025.
- Opening and closing cash balances in the Statement of cash flows were adjusted accordingly.
- Related movements are now shown as investing activities in the Statement of cash flows.

The change in classification had no impact on the company's net profit or net asset position.

Note 7. Revenue from contracts with customers

	2026 $	2025 $
Margin income	1,224,679	1,199,805
Fee income	52,826	63,584
Commission income	76,267	74,876
	1,353,772	1,338,265

Accounting policy for revenue from contracts with customers
The company has entered into a franchise agreement with Bendigo Bank. The company delivers banking and financial services of Bendigo Bank to its community. The franchise agreement provides for a share of interest, fee, and commission revenue earned by the company. Interest margin share is based on a funds transfer pricing methodology which recognises that income is derived from deposits held, and that loans granted incur a funding cost. Fees are based on the company's current fee schedule and commissions are based on the agreements in place. All margin revenue is recorded as non-interest income when the company's right to receive the payment is established.

The company acts as an agent under the franchise agreement and revenue arises from the rendering of services through its franchise agreement.

Revenue is recognised on an accruals basis, at the fair value of consideration specified in the franchise agreement, as follows:

Revenue stream	Includes	Performance obligation	Timing of recognition
Franchise agreement profit share	Margin, commission, and fee income	When the company satisfies its obligation to arrange for the services to be provided to the customer by the supplier (Bendigo Bank as franchisor).	On completion of the provision of the relevant service. Revenue is accrued monthly and paid within 10 business days after the end of each month.

All revenue is stated net of the amount of GST. There was no revenue from contracts with customers recognised over time during the financial year.

Revenue calculation
The franchise agreement provides that three forms of revenue may be earned by the company which are margin, commission and fee income. Bendigo Bank decides the form of revenue the company earns on different types of products and services. The revenue earned by the company is dependent on the business that it generates, interest rates and funds transfer pricing and other factors, such as economic and local conditions.

Note 7. Revenue from contracts with customers (continued)

Margin income
Margin income on core banking products is arrived at through the following calculation:

	Interest paid by customers on loans less interest paid to customers on deposits
plus:	any deposit returns i.e. interest return applied by Bendigo Bank for a deposit
minus:	any costs of funds i.e. interest applied by Bendigo Bank to fund a loan.

The company is entitled to a share of the margin earned by Bendigo Bank. If this reflects a loss, the company incurs a share of that loss.

Commission income
Commission income is generated from the sale of products and services. This commission is recognised at a point in time which reflects when the company has fulfilled its performance obligation. Refer to note 4 for further information regarding key judgements applied by the directors in relation to the timing of revenue recognition from trail commission.

Fee income
Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo Bank including fees for loan applications and account transactions.

Core banking products
Bendigo Bank has identified some products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the company at least 30 days notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

Ability to change financial return
Under the franchise agreement, Bendigo Bank may change the form and amount of financial return the company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo Bank earns revenue.

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the company receives on a particular product or service.

Bendigo Bank must not reduce the margin and commission the company receives on core banking products and services to less than 50% (on an aggregate basis) of Bendigo Bank’s margin at that time. For other products and services, there is no restriction on the change Bendigo Bank may make.

Note 8. Expenses

Employee benefits expense

	2026 $	2025 $
Wages and salaries	663,460	523,384
Superannuation contributions	70,104	65,404
Expenses related to long service leave	7,687	4,121
Other expenses	98,896	88,995
	840,147	681,904

Note 8. Expenses (continued)

Depreciation and amortisation expense

	2026 $	2025 $
Depreciation of non-current assets		
Buildings	16,569	15,874
Leasehold improvements	2,339	1,149
Plant and equipment	2,217	1,625
Furniture and fittings	937	937
Computer equipment	1,278	1,529
	23,340	21,114
Amortisation of intangible assets		
Franchise fee	2,344	3,636
Franchise renewal fee	8,398	14,915
	10,742	18,551
	34,082	39,665

Interest paid to members

	2026 $	2025 $
Interest paid to members	16,052	16,272

The constitution allows the payment of interest to members at a rate not exceeding interest at the rate for the time being charged by Bendigo Bank for overdrawn accounts as at the end of the preceding financial year on money borrowed from a member.

Leases recognition exemption

	2026 $	2025 $
Expenses relating to low-value leases	9,766	11,424
Expenses relating to short-term leases	20,155	19,315
	29,921	30,739

The company has elected not to recognise right-of-use assets and lease liabilities for leases that are short-term leases and leases of low-value assets. The company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

The company pays for the right to use information technology equipment. The underlying assets have been assessed as low value and exempted from recognition under *AASB 16 Leases*. Expenses relating to low-value exempt leases are included in system costs expenses.

The company pays for the right to use the Dunolly Customer Service Centre and the Executive Office. The lease agreements are either 12 months or less or have expired and continue on existing terms on a month-by-month basis with no significant penalty for termination. As such the lease has been assessed as short term and exempted from recognition under *AASB 16 Leases*. Expenses relating to short term exempt leases are included in occupancy and associated costs expenses.

Charitable donations, sponsorships and grants

	2026 $	2025 $
Direct donation, sponsorship and grant payments	174,967	102,320

Note 8. Expenses (continued)

The overarching philosophy of the Community Bank model is to support the local community in which the company operates. This is achieved by circulating the flow of financial capital into the local economy through community contributions (such as donations, sponsorships and grants).

Big project funds expense

	2026 $	2025 $
Big project funds expense	285,000	-
Legal and communications expenditure	13,675	-
	298,675	-

Note 9. Income tax

These accounts have been prepared on a tax-exempt basis as per the Australian Taxation Office Ruling on 22 October 2012 declaring that the company is entitled to income tax exemption under item 2.1 of the *Income Tax Assessment Act 1997*.

Note 10. Cash and cash equivalents

	2026 $	2025 Restated $
Cash at bank and on hand	175,647	108,820

Note 11. Trade and other receivables

	2026 $	2025 $
Trade receivables	109,591	103,556
Accrued income	20,846	21,027
Prepayments	11,331	10,845
	32,177	31,872
	141,768	135,428

	2026 $	2025 $
Financial assets at amortised cost amortised cost classified as trade and other receivables		
Total trade and other receivables	141,768	135,428
Less prepayments, included in trade and other receivables	(11,331)	(10,845)
	130,437	124,583

Accounting policy for trade and other receivables
Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. The company's trade receivables are limited to the monthly profit share distribution from Bendigo Bank, which is received 10 business days post month end.

Note 12. Investments

	2026 $	2025 $
Current assets		
Managed funds	1,671,960	1,853,380

Note 13. Property, plant and equipment

	2026 $	2025 $
Land - at cost	199,387	199,387
Buildings - at cost	594,121	594,121
Less: Accumulated depreciation	(207,715)	(191,146)
	386,406	402,975
Leasehold improvements - at cost	26,255	16,222
Less: Accumulated depreciation	(7,525)	(8,321)
	18,730	7,901
Plant and equipment - at cost	29,236	25,757
Less: Accumulated depreciation	(20,922)	(18,705)
	8,314	7,052
Furniture and fittings - at cost	4,685	4,685
Less: Accumulated depreciation	(2,122)	(1,185)
	2,563	3,500
Computer equipment - at cost	8,587	6,788
Less: Accumulated depreciation	(6,229)	(4,951)
	2,358	1,837
	617,758	622,652

Reconciliations of the carrying values at the beginning and end of the current and previous financial year are set out below:

	Land $	Buildings $	Leasehold improvements $	Plant and equipment $	Furniture and fittings $	Computer equipment $	Total $
Balance at 1 July 2024	199,387	413,766	7,767	6,465	4,437	1,846	633,668
Additions	-	5,083	1,324	2,282	-	1,520	10,209
Disposals	-	-	(41)	(70)	-	-	(111)
Depreciation	-	(15,874)	(1,149)	(1,625)	(937)	(1,529)	(21,114)
Balance at 30 June 2025	199,387	402,975	7,901	7,052	3,500	1,837	622,652
Additions	-	-	13,168	3,479	-	1,799	18,446
Depreciation	-	(16,569)	(2,339)	(2,217)	(937)	(1,278)	(23,340)
Balance at 30 June 2026	199,387	386,406	18,730	8,314	2,563	2,358	617,758

Accounting policy for property, plant and equipment
Property, plant and equipment are measured at cost or fair value as applicable, less accumulated depreciation and accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Note 13. Property, plant and equipment (continued)

Depreciation is calculated on a diminishing value and straight-line basis to write off the net cost of each item of property, plant and equipment over their expected useful lives as follows:

Building	6.5 to 40 years
Leasehold improvements	5 to 40 years
Plant and equipment	5 to 20 years
Furniture and fittings	5 years
Computer equipment	2.5 to 5 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Leasehold improvements are depreciated over the unexpired period of the lease or the estimated useful life of the assets.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

Note 14. Intangible assets

	2026 $	2025 $
Franchise fee	104,157	104,157
Less: Accumulated amortisation	(97,712)	(95,368)
	6,445	8,789
Franchise renewal fee	170,782	170,782
Less: Accumulated amortisation	(138,558)	(130,160)
	32,224	40,622
	38,669	49,411

Reconciliations of the carrying values at the beginning and end of the current and previous financial year are set out below:

	Franchise fee $	Franchise renewal fee $	Total $
Balance at 1 July 2024	12,425	55,537	67,962
Amortisation expense	(3,636)	(14,915)	(18,551)
Balance at 30 June 2025	8,789	40,622	49,411
Amortisation expense	(2,344)	(8,398)	(10,742)
Balance at 30 June 2026	6,445	32,224	38,669

Accounting policy for intangible assets
Intangible assets of the company relate to the franchise fees paid to Bendigo Bank which conveys the right to operate the Community Bank franchise.

Intangible assets are measured on initial recognition at cost. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates.

The franchise fees paid by the company are amortised over their useful life and assessed for impairment whenever impairment indicators are present.

Note 14. Intangible assets (continued)

The estimated useful life and amortisation method for the current and comparative periods are as follows:

Asset class	Method	Useful life	Expiry/renewal date
Franchise fee	Straight-line	Over the franchise term (5 years)	April 2029
Franchise Renewal Fee	Straight-line	Over the franchise term (5 years)	April 2029

Amortisation methods, useful life, and residual values are reviewed and adjusted, if appropriate, at each reporting date.

Note 15. Trade and other payables

	2026 $	2025 $
Current liabilities		
Trade payables	61,980	29,602
Other payables and accruals	77,196	89,198
	139,176	118,800
Non-current liabilities		
Other payables and accruals	15,467	30,935
	154,643	149,735

	2026 $	2025 $
Financial liabilities at amortised cost classified as trade and other payables		
Total trade and other payables	154,643	149,735
Less statutory payables, included in trade and other payables	(36,039)	(33,460)
	118,604	116,275

Note 16. Member funds

	2026 $	2025 $
Current liabilities		
Member - pledge holder funds	228,060	233,760

Member Funds
Member funds represent amounts loaned by members to the Company. Under the Company's Constitution, a member may resign their membership by providing written notice to the Company. When membership ceases, the member's pledge amount is redeemable without deduction. Interest may be paid on amounts borrowed from members at a rate not exceeding the rate permitted by the Constitution. Accordingly, member funds are classified as current liabilities.

Note 17. Members Guarantee

In accordance with the Company's Constitution, Maldon & District Financial Services Limited is limited by guarantee and does not have share capital. Each member undertakes to contribute an amount not exceeding $10 to the assets of the Company in the event that the Company is wound up while they are a member, or within one year after they cease to be a member, in the circumstances specified in the Constitution.

As at 30 June 2026, the Company had 160 members (2025: 161 members).

Note 18. Financial risk management

The company's financial instruments include trade and other receivables, cash and cash equivalents, investments, trade and other payables, member funds and a bank borrowing. The company does not hold any derivative financial instruments.

The directors are responsible for monitoring and managing the financial risk exposure of the company, to which end it monitors the financial risk management policies and exposures and approves financial transactions within the scope of its authority.

The directors have identified that the only significant financial risk exposures of the company are liquidity and market (price) risk. Other financial risks are not significant to the company due to the following factors:

- The company has no foreign exchange risk as all of its account balances and transactions are in Australian Dollars.
- The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo Bank. The company monitors credit worthiness through review of credit ratings, Bendigo Bank is rated A- on Standard & Poor's credit ratings.
- The company has no direct exposure to movements in commodity prices.
- The company's cash and cash equivalents, trade and other receivables, trade and other payables, bank borrowing and member funds are measured at amortised cost. The managed fund investment is measured at fair value through profit or loss. Member funds bear interest in accordance with the company's constitution and are repayable when membership ceases.

Further details regarding the categories of financial instruments held by the company that hold such exposure are detailed below.

	2026 $	2025 $
Financial assets at amortised cost		
Cash and cash equivalents (note 10)	175,647	108,820
Trade and other receivables excluding prepayments (note 11)	130,437	124,583
	306,084	233,403
Financial assets at fair value through profit or loss		
Investments (note 12)	1,671,960	1,853,380
Financial liabilities at amortised cost		
Trade and other payables (note 15)	118,604	116,275
Bank loans	1	1
Member funds (note 16)	228,060	233,760
	346,665	350,036

At balance date, the fair value of financial instruments approximated their carrying values.

Accounting policy for financial instruments

Financial assets

Classification
The company classifies its financial assets into the following categories:

- Amortised cost
- Fair value through profit or loss (FVTPL)

The company's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents..

The company's financial assets measured at FVTPL comprise investments in managed funds over which the company does not have significant influence nor control.

Note 18. Financial risk management (continued)

Derecognition
A financial asset is derecognised when the company's contractual right to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred.

Impairment of trade and other receivables
Impairment of trade receivables is determined using the simplified approach which uses an estimation of lifetime expected credit losses. The company has not recognised an allowance for expected credit losses in relation to trade and other receivables. Refer to note 4 for further information.

Financial liabilities

Classification
The company classifies its financial liabilities at amortised cost.

Derecognition
A financial liability is derecognised when it is extinguished, cancelled or expires.

Market risk
Market risk is the risk that changes in market prices - e.g. foreign exchange rates, interest rates, and equity prices - will affect the company's income or the value of its holdings in financial instruments.

The company's interest-bearing liabilities principally comprise funds loaned by members. Under the company's constitution, interest may be paid on amounts borrowed from members at a rate not exceeding the rate permitted by the constitution. The company had member funds of $228,060 at 30 June 2026 (2025: $233,760) and recognised interest expense on member funds of $16,052 during the year (2025: $16,272). Changes in the interest rate determined by the company may affect its finance costs.

Interest-bearing assets are held with Bendigo Bank and earnings on those are subject to movements in market interest rates. The company held cash and cash equivalents of $175,647 at 30 June 2026 (2025: $108,820).

Price risk
The company is exposed to price risk through its investment in managed funds, which is measured at fair value through profit or loss. Changes in the market value of the managed funds are recognised in profit or loss. The Company monitors the performance and composition of the investment as part of its management of this exposure.

Liquidity risk
Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation.

The following are the company's remaining contractual maturities of financial liabilities. The contractual cash flow amounts are gross and undiscounted and therefore may differ from their carrying amount in the statement of financial position.

2026	1 year or less $	Between 1 and 5 years $	Over 5 years $	Remaining contractual maturities $
Trade and other payables	103,137	15,467	-	118,604
Member funds	228,060	-	-	228,060
Total non-derivatives	331,197	15,467	-	346,664

Note 18. Financial risk management (continued)

2025	1 year or less $	Between 1 and 5 years $	Over 5 years $	Remaining contractual maturities $
Trade and other payables	85,340	30,935	-	116,275
Member funds	233,760	-	-	233,760
Total non-derivatives	319,100	30,935	-	350,035

Member funds are repayable when membership ceases in accordance with the company's constitution. As members may resign by providing written notice, the contractual amounts have been included within the one-year-or-less maturity category.

Note 19. Key management personnel disclosures

Remuneration report
This Report discloses the basis of the remuneration paid by Maldon & District Financial Services Limited to:
(a) Key Management Personnel (KMP): at Maldon & District Financial Services Limited this is the Branch Manager and Executive Officer
(b) Directors: all of whom are non-executive directors.

Director Remuneration Policy
The remuneration policy of the company is to enter into an employment agreement with key management personnel. The agreement includes:
- a base salary: based on factors such as length of service and experience
- superannuation: required by the government, which is currently 12%. KMP do not receive any other retirement benefits. KMP have the choice to sacrifice part of their salary to increase payments towards superannuation.
- a performance incentive: the performance incentive is a bonus (refer to section on performance-based remuneration below).

The contracts for service between the company and key management personnel are on a continuing basis, the terms of which are not expected to change in the immediate future. Upon retirement key management personnel are paid employee benefit entitlements accrued to date of retirement.

KMP Remuneration Policy
All directors are independent non-executive Directors and are paid Directors' fees as disclosed below.

The board's policy is to remunerate non-executive directors a nominal amount as a substitute for the reimbursement by the company of ordinary expenses. Ordinary expenses include applicable travel and home office costs. The Chair, Deputy Chair, Treasurer and Assistant Treasurer are paid additional fees on top of their Director fee, to assist in compensating for additional time and duties involved in holding these roles.

The board determines payments to the non-executive directors and regularly reviews the amount of fees paid, based on duties and accountability. The board believes that current payments are below market rates for time and responsibility. The maximum aggregate amount of fees that can be paid to non-executive Directors requires approval by members as required by the *Corporations Act 2001*.

Fees for non-executive Directors are not linked to the performance of the company.

Note 19. Key management personnel disclosures (continued)

Performance Based Remuneration
Performance based remuneration can be paid to Key Management Personnel. The key performance indicators (KPIs) are set annually, with a certain level of consultation with key management personnel to ensure buy-in. The measures are specifically tailored to the area each individual is involved in and has a level of control over. The KPIs target areas the Board believes hold greater potential for expansion and profit, covering financial and non financial as well as short and long-term goals. The level set for each KPI is based on budgeted figures for the company and respective industry standards.

Following the assessment, the KPIs are reviewed by the Board in light of the desired and actual outcomes, and their effectiveness is assessed against the Company's objectives and intended community outcomes before the KPIs are set for the following year.

Relationship between Remuneration Policy and Company Performance
The remuneration policy has been designed to support the Company's objectives and intended community outcomes. Performance-based remuneration is assessed against the key performance indicators described above.

Compensation
Key management personnel compensation comprised the following.

	2026 $	2025 $
Directors	61,821	55,750
Executives	223,694	173,754
	285,515	229,504

Compensation of the company's key management personnel includes salaries and contributions to a post-employment superannuation fund.

Note 20. Related party transactions

Key management personnel
Disclosures relating to key management personnel are set out in note 19.

Receivable from and payable to related parties
There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

Terms and conditions of transactions with related parties
Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

Note 20. Related party transactions (continued)

Transactions with related parties
The following transactions occurred with related parties:

	2026 $	2025 $
The company provided sponsorship and grants to Maldon Golf Club. The total benefit received was:	6,250	6,000
The company sponsored Maldon Football Club in the form of anniversary booklets. The total benefit received was:	-	4,400
The company provided grants to Maldon Inc. The total benefit received was:	-	3,650
The company provided sponsorship to Tarrengower Tomorrow. The total benefit received was:	4,000	-
The company incurred the following transactions with Mount Alexander Shire Council. Michael Annear, a director of MDFSL, was the Director of Infrastructure and Development at the Council. The total amount paid was:		
Rates	4,787	4,197
Rent of an office space	4,555	3,398
Permits	72	494
Sponsorship for the Mt Alexander Business Awards	2,500	-
Payment to Mount Alexander Shire Council for the purchase of land for the BIG Project.	285,000	-

Note 21. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Andrew Frewin Stewart, the auditor of the company:

	2026 $	2025 $
Audit services		
Audit or review of the financial statements	6,630	6,580
Other services		
General advisory services	3,341	1,440
	9,971	8,020

Note 22. Reconciliation of profit/(loss) after income tax to net cash provided by/(used in) operating activities

	2026 $	2025 $
Profit/(loss) after income tax expense for the year	(139,838)	402,038
Adjustments for:		
Depreciation and amortisation	34,082	39,665
Net loss on disposal of non-current assets	-	111
Change in operating assets and liabilities:		
Decrease/(increase) in trade and other receivables	(6,340)	11,856
Increase in trade and other payables	13,269	3,085
Increase in employee benefits	16,741	8,639
Net cash provided by/(used in) operating activities	(82,086)	465,394

Note 23. Big Project Commitments

During the year, the Company committed funding towards two significant community projects. Funding is expected to be provided over a period of up to five years, with future payments subject to the respective projects achieving agreed milestones and construction stages.

Project	MDFSL Commitment	Paid to 30 June 2026	Remaining MDFSL Commitment
Mount Alexander Affordable Housing Trust – affordable worker housing in Maldon	650,000	285,000	365,000
Me-Mandook Galk Indigenous Education and Bush Tucker Place – education building	531,000	-	531,000
	1,181,000	285,000	896,000

The Mount Alexander Affordable Housing Trust commitment is funded from the Company's accumulated surpluses.

The total funding approved for the Me-Mandook Galk Indigenous Education and Bush Tucker Place project is $850,000, comprising $531,000 to be funded directly by the Company and $319,000 to be funded through the Bendigo Bank Community Enterprise Foundation (CEF). The CEF funding is expected to be applied before funding is provided directly by the Company.

Amounts funded through the CEF do not represent expenditure of the Company. During the year, $70,770 was released from CEF funding towards the project.

Amounts recognised as Big Project expenditure in the financial statements comprise the Mount Alexander Affordable Housing Trust land payment and other direct project costs incurred by the Company, including legal and other project-related expenditure.

The remaining MDFSL commitments shown above represent future funding commitments of the Company and are subject to the respective projects satisfying agreed milestones and construction stages before funding is released.

Note 24. Contingencies

There were no contingent liabilities or contingent assets at the date of this report.

Note 25. Events after the reporting period

On 18 August 2026, APRA imposed licence conditions on Bendigo Bank relating to its non-financial risk management framework. Bendigo Bank subsequently announced a multi-year rectification program in response to those conditions.

Whilst neither APRA's announcement nor Bendigo Bank's public announcement specifically refer to Community Bank companies, the directors acknowledge that remediation and review activities may extend across Bendigo Bank's broader branch network, which may include Community Bank branches. At the date of this report, the outcome of those activities, and any resulting impacts on the company, if any, are not known and cannot presently be determined.

No other matter or circumstance has arisen since 30 June 2026 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

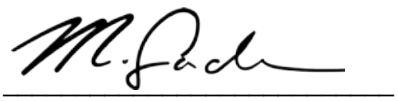
Maldon & District Financial Services Limited
Directors' declaration
30 June 2026

In the directors' opinion:

- the attached financial statements and notes comply with the *Corporations Act 2001*, the Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements;
- the attached financial statements and notes comply with International Financial Reporting Standards as issued by the International Accounting Standards Board as described in the notes to the financial statements;
- the attached financial statements and notes give a true and fair view of the company's financial position as at 30 June 2026 and of its performance for the financial year ended on that date;
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable; and
- the company does not have any controlled entities and is not required by the Accounting Standards to prepare consolidated financial statements. Therefore, a consolidated entity disclosure statement has not been included as section 295(3A)(a) of the *Corporations Act 2001* does not apply to the entity.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the *Corporations Act 2001*.

On behalf of the directors



Matthew Edwin Gordon
Chair

30 September 2026

Andrew Frewin Stewart
51 Bull Street Bendigo VIC 3550
ABN: 85 684 604 300
afs@afsbendigo.com.au
03 5443 0344

Independent auditor's report to the members of Maldon & District Financial Services Limited

Report on the audit of the financial report

Our opinion

In our opinion, the accompanying financial report of Maldon & District Financial Services Limited (the Company), is in accordance with the *Corporations Act 2001*, including:

i. giving a true and fair view of the Company's financial position as at 30 June 2026 and of its financial performance for the year ended on that date
ii. complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

What we have audited

We have audited the financial report of Maldon & District Financial Services Limited, which comprises:

- the statement of financial position as at 30 June 2026
- the statement of profit or loss and other comprehensive income for the year ended 30 June 2026
- the statement of changes in equity for the year ended 30 June 2026
- the statement of cash flows for the year ended 30 June 2026
- the notes to the financial statements, including material accounting policy information
- the Directors' declaration.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other information

The directors are responsible for the other information. The other information comprises the Directors' Report, which we obtained prior to the date of this auditor's report, and the remaining information included in the company's Annual Report for the year ended 30 June 2026, which is expected to be made available to us after the date of this auditor's report. The other information does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

Liability limited by a scheme approved under Professional Standards Legislation

Andrew Frewin Stewart
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03 5443 0344

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

At the date of this auditor's report, we have received and read the Directors' Report and have not identified any material inconsistency between that information and the financial report or our knowledge obtained during the audit.

The remaining other information included in the Annual Report is expected to be made available to us after the date of this auditor's report. When we read that information, if we conclude that there is a material misstatement therein, we are required to take appropriate action in accordance with the Australian Auditing Standards.

Responsibilities of the directors for the financial report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf This description forms part of our auditor's report.

Andrew Frewin Stewart
61 Bull Street, Bendigo, Vic, 3550
Dated: 30 September 2026

Adrian Downing
Lead Auditor



Proud members of MDFSL, Tarrengower Tomorrow, Haven Homesafe, Mount Alexander Shire Council and the local community at the MAAHT BIG Project launch


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